### A TALE OF TWO PLATFORMS

- Welcome & Introduction
- The EI Global Reach with Local Focus
- This Morning's Running Schedule
- Thanks & Close





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### THE EI - GLOBAL REACH WITH LOCAL FOCUS



- AHI Branch 2022 Events Programme
  - Diverse technical program & visit schedule see **www.energyinst.org/ei-near-me/uk/aberdeen**
- Membership Support
  - Branch advisors available to assist for membership & development support aberdeenmea@energyinst.org
- Branch Partnership/Sponsorship Opportunities for 2022/23
  - Align your company's brand with the EI locally, leveraging bespoke benefits tailored to your needs aberdeen@energyinst.org
- We Both Value and Listen To Our Membership
  - We actively encourage our membership to be active with us and tell us what they want to see more of aberdeen@energyinst.org
- El Connect Program (Mentoring)
  - Encouraging & facilitating mentoring opportunities <u>www.energyinst.org/membership-and-careers/ei-connect</u>
- El Assist Program (Confidential Advice & Support Service)
  - Supporting the El community with free and confidential advice <u>www.energyinst.org/membership-and-careers/ei-assist</u>



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### **RUNNING SCHEDULE**

- A Tale of Two Platforms Presentation
  - Adam Lea-Bischinger
- Driving the Difference with Data
  - Mark Stone
- Panel Session
  - Chaired by Innes Auchterlonie
- Q&A / Close



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DRIVEN BY DATA POWERED BY ANALYTICS

### **A Tale of Two Platforms**

### Adam Lea-Bischinger -Integrity Team Lead





### Imrandd – what's in a name?



We push the boundaries of traditional integrity management, unravelling complex problems, identifying and delivering the best solution, whilst keeping asset performance at the forefront



### "It was the best of times...

...It was the worst of times, It was the age of wisdom, It was the age of a lack of integrity data insights" - Charles Dickens, A Tale of Two Cities (mostly)

- A journey into the life of a platform through a recent case study
- looking at the different road taken and the results that ensued, compared to the normal course





### Integrity management contract structure

Integrity planning and inspection together Separate integrity planning from enactment

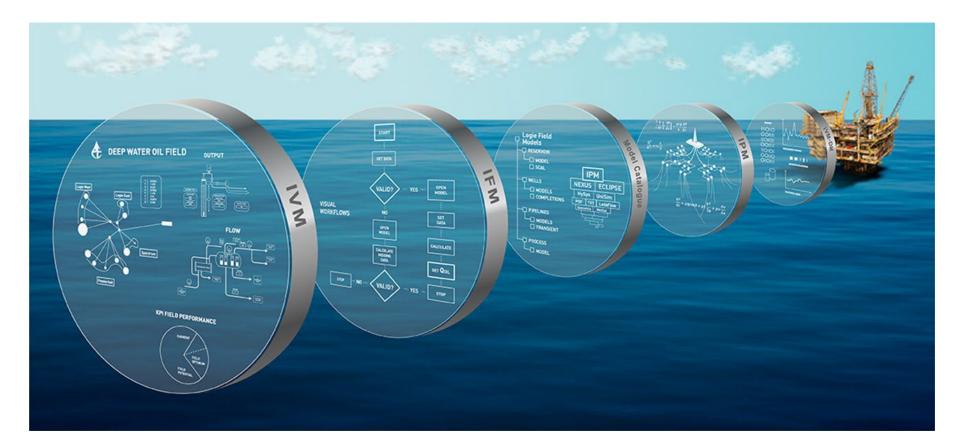


### The worst of times – a lack of insights





# The best of times: an age of wisdom and foresight





# The journey so far



### **Operator challenges**

- Aging assets
- Lots of inspection is it value added?
- Data silos
  - Wall thickness data base
  - Piping and vessel database
  - Drawings in folders
  - Anomalies in a separate database
- Cost pressures and drive to reduce offshore beds / helicopter visits
- Migrating all topside data to a single system





### Situation overview

April 2021

- Imrandd took over an established integrity / inspection contract
- Mature asset base
  - 2 assets close to COP
  - Client felt a deep dive data analytics approach would target inspection
  - SAP CMMS used for issuing work orders
  - Estimates time / cost / interval of inspection
  - Separate database for meta data, drawings and written schemes
  - Another database for corrosion data



### Migrating people and data

- Integrate existing team
- Migrated historical data
- Access to client's system
- Training of personnel





# Approaching Integrity Management differently



### **Our approach – opportunities for improvement**

### Understand current condition and quick wins

Deeper dive into condition and data using analytics and engineering studies Implement long-term optimised plan supported by additional tech and streamlined workflows



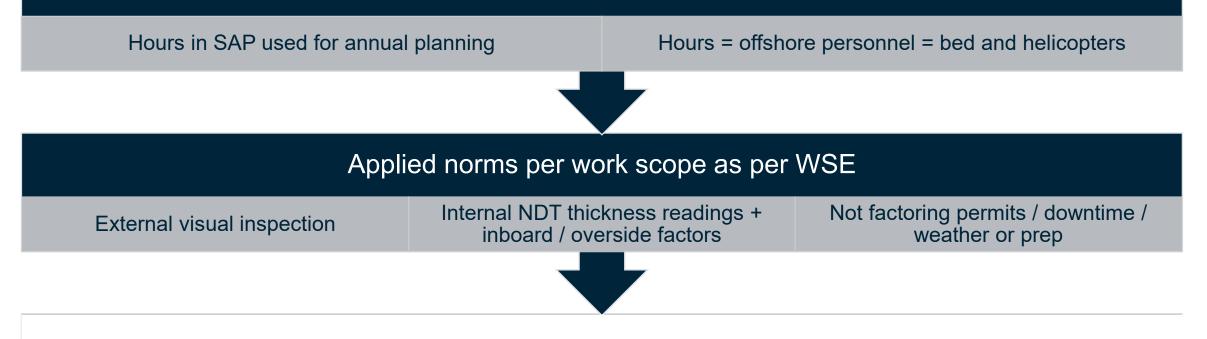
### Trust, but verify

- Started with a review of planned vs. actually hours in CMMS for circuits
- Hours in SAP used for annual planning
- Hours = offshore personnel = bed and helicopters
- Applied norms per work scope as per WSE
- External visual inspection
- Internal NDT thickness readings + inboard / overside factors
- Not factoring permits / downtime / weather or prep
- Cross referenced with historical actual hours to verify
- Shared with client to confirm
- Removed over 17,000 hours for 2022 work plan



## Trust, but verify

Started with a review of planned vs. actually hours in CMMS for circuits



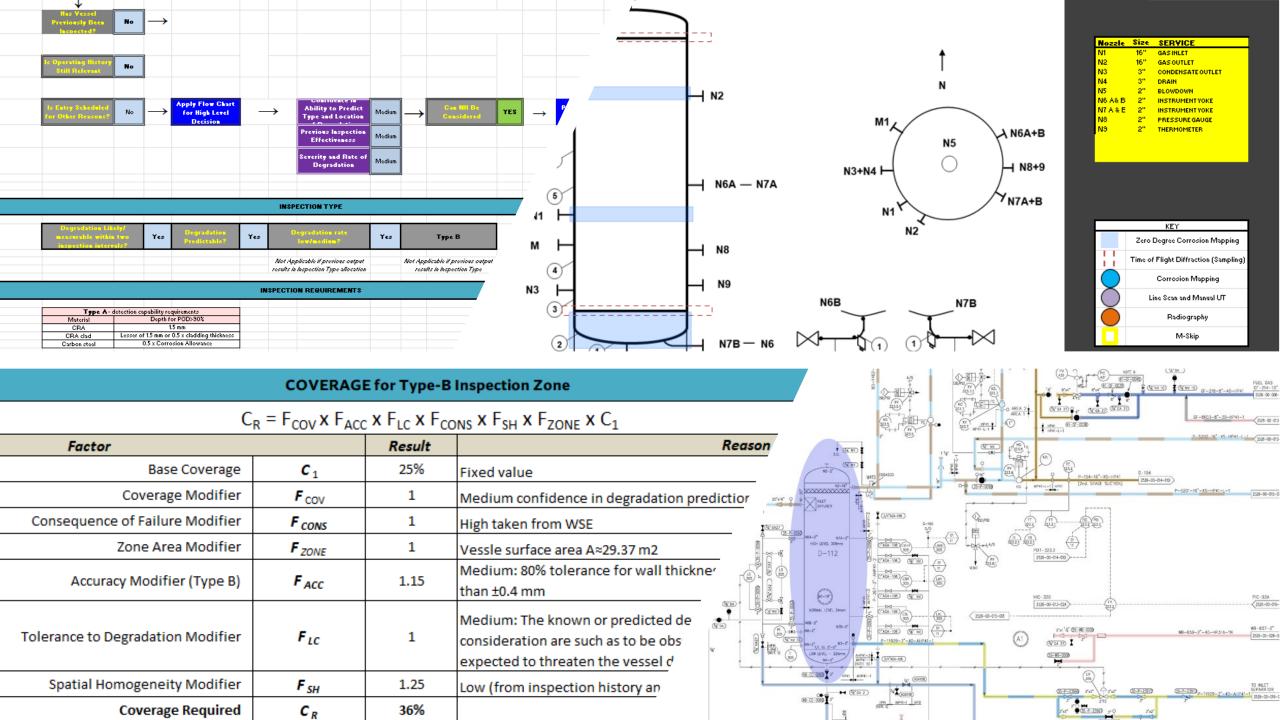
### 17,000+ hours removed from 2022 work plan



### Do we need to go inside?

- Attention turned to vessel inspection
- HSE issues
- Critical path for shutdowns
- Potential damage to inside
- We applied Non-Intrusive Inspection RP G-103
- Reviewed selected vessels in 2022 scope
- Removed 33 vessels from the annual inspection plan

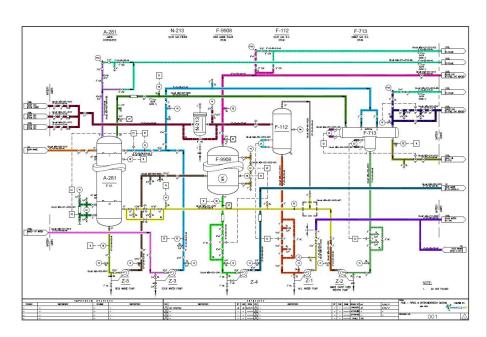






### **Review of Corrosion loops**

- Tweaks and changes over the years
- Each loop has a work pack
- Independent review of corrosion circuits
- Reduced total number by ~20%
- Munising onshore work pack prep
- Better managing threats and risks





### **Data Consolidation**

- Operator decided to move to a single integrity management system
- Consolidation of multiple data sources
- Simplified work flows
- Review and approvals in one system
- Offshore work packs on tablets
- Anomaly tracking
- IMRANDD helping with data migration
- Data gap analysis





## **Data Conditioning**

Data conditioning in preparation for analysis brings its own benefits:

- Realistic resource allocation in CMMS
- Data properly structured and more easily interpreted
- Many data errors corrected PMC, NWT, MAWT
- Data ready for analysis and trending





# Remember the other platform?



# Remember the other platform?

- Historical data not analyzed
- CMMS assumed to be correct
- Inspection frequencies unchanged / intervals the same
- Inspecting burden only growing
- Knowledge gaps little or no justification for not inspecting some pipework



# The next phase...

# Bringing in the expertise of the operational data analytics team

DRIVEN BY DATA POWERED BY ANALYTICS

Optimising pipework inspection strategies for a global operator

Mark Stone – Operational Data Team Lead





## Optimisation

Development of inspection strategies that are:

- Cost efficient
- Effective in risk management
- Consider the requirements to COP

Data analytics and the insights provided drive the improvements





## **Pipework integrity management**

The assets included in the optimisation scope have a large amount of pipework

- Essential to the production process
- Conveys hazardous fluids under pressure
- Typically high consequences of failure
- Subject to degradation, e.g. corrosion, in-service •
- Ageing assets probability of failure tends to increase over time

Pipework is major focus of the integrity management activity

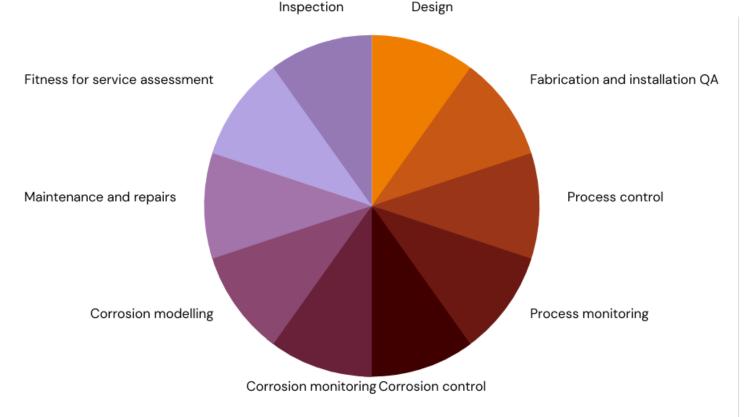




### Pipework integrity management

Integrity management is multi-faceted, relying on multiple barriers and mitigations

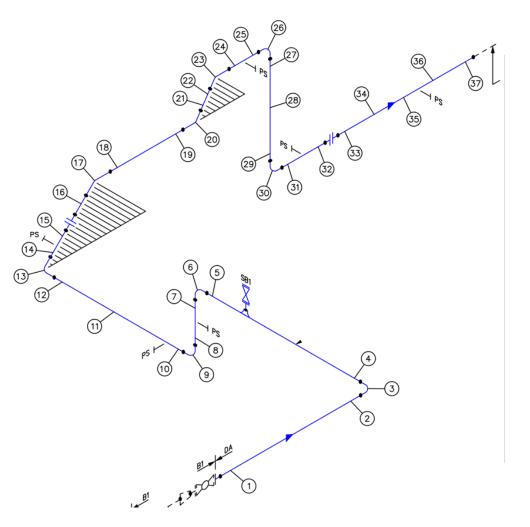
Inspection plays a key role: it is the only input to integrity management that provides direct information on the actual condition of pipework





### **Pipework inspection (internal corrosion)**

- Approach already in place followed industry practice, i.e. wall thickness measurements at selected test points
- This is a sampling process (not possible to inspect everywhere)
- Test points are selected based on a combination of targeting higher threat locations *and* aiming to get a representative sample
- Inspection isometrics used as the basis for locating and identifying test points
- Re-inspection is carried out at intervals so that changes in thickness can be monitored and trends identified





## **Pipework inspection (external corrosion)**

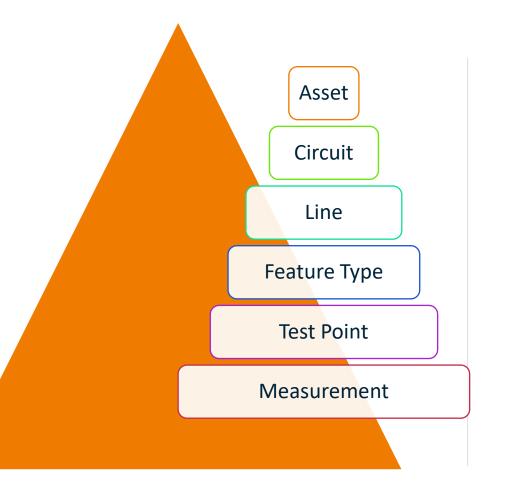
- External corrosion is the primary integrity threat for many of the systems
- This is increasingly so as the assets age
- Close visual inspection is used to establish the condition of pipework
- Aim was 100% coverage at intervals set by the RBI (but typically driven by matching to the interval for interval inspection)
- Damage classification used as basis for reporting (Cat 5 = coating in good condition → Cat 1 = severe corrosion and scale)
- Inspection (damage classification result) was used to drive the need for fabric maintenance and repair
- Process was mainly reactive to reported classification data
- Limited wider use of classification data to make estimates of future condition and set intervals





### Available inspection data

- Some variation across assets but typically for an asset
  - Pipework length in the 10km's
  - 10's to 100's of circuits with different corrosion behaviours
  - 100's-1000's of individual lines
  - >10k inspection test points
  - >>10k total inspections over history
- A large amount of data relating to internal and external inspection!
- But how had the data been used historically?
  - Taken to indicate test points are acceptable at time of inspection
  - Test points treated individually
  - Limited amalgamation to determine trends at the line or circuit level
  - Limited insight into wider behaviour and threats
  - Some movement towards more detailed analysis of data but on a limited scale
- Advances in computing and data analytics allow full value of data to be extracted





### Tools supporting analytics for optimisation

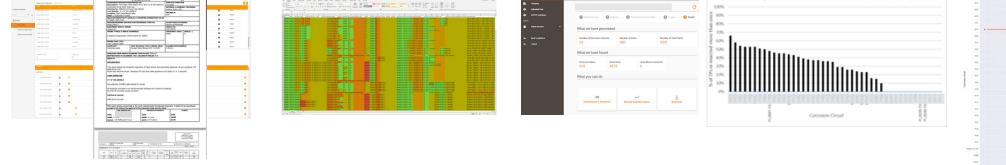
- EXTRACT is a module for extraction and organisation of data that is not already in a structured database
- EXACT is an advanced inspection data analytics tool developed by IMRANDD as part of its AIDA software suite
- EXACT is designed specifically for pipework inspection data analytics
  - Accepts inspection and system data from any existing database by using a mapping process
  - Uses the inspection data to obtain results at the test point level and specified amalgamations
  - Is central to analysis supporting inspection optimisation





### Steps in each inspection optimisation project

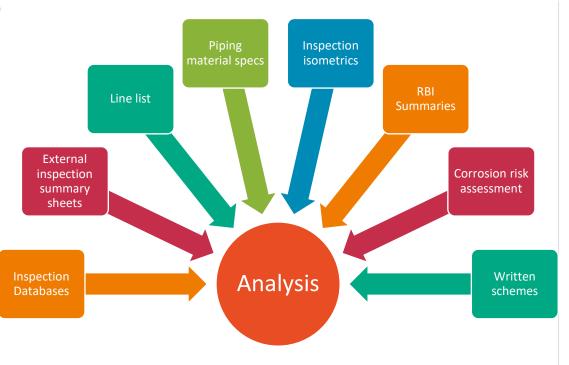






## Data preparation and cleansing

- Input data from a range of sources (not just inspection)
- Analysis outputs are only as robust as the inputs
- Measurement data is a key input but system data reliability has a major impact
- Examples:
  - Nominal wall thickness
  - Minimum allowable thickness
  - Piping diameter for the test point location
  - Corrosion circuit assignment
  - Material
  - Replacements
- Substantial effort is put into ensuring inputs are as robust as possible
- This is assisted by software routines that check data
- Typically represents up to 25% of the time taken to complete a project





### Data analysis (internal corrosion)

- Data analysis performed using Exact
- Determines a wide range of inspection metrics, e.g.
  - Number of test points inspected at circuit and line level
  - Proportion of test points with repeat inspections and number of repeat inspections
  - Distribution of inspection according to feature type (straight, bend, tee etc)
- Calculates corrosion rates and remaining life at the test point level
- Determines distributions of corrosion rates and remaining life at group level (e.g. corrosion circuit)
- Classifies test point data as "Good" or "Extreme"
- Extreme classification covers
  - Potential short term integrity threats
  - High levels of uncertainty related to input data
- Detailed review for each test point classified as extreme and actions and priority assigned
- Good data is used for group level analysis
- Distribution of remaining life used in deriving inspection interval recommendations



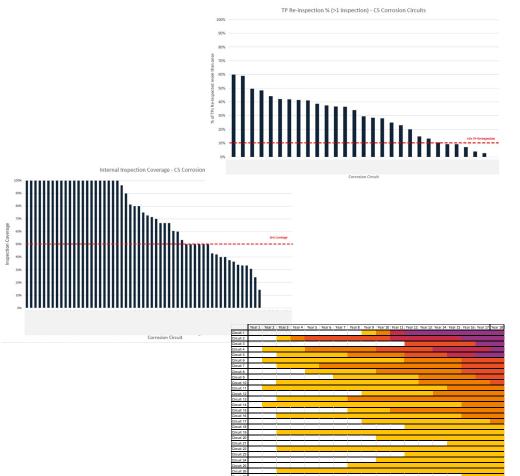
### Data analysis (external corrosion)

- Analysis process currently uses a bespoke tool that will be incorporated in Exact
- Uses classification from external close visual inspection reports as a basis
- Estimates progression of wall loss over time depending on the most recent classification
- Wall loss and remaining life are used to identify
  - Window for fabric maintenance
  - Intervals for close visual inspection
- Quantitative basis for future inspection planning
- Allows de-coupling of intervals for inspection of internal and external corrosion → external intervals often longer



### **Insights and actions**

- Analytics deliver value through the actions defined
  - Decisions driving changes in future plans
- The decisions and actions are derived from the additional insights provided by the analytics
- Optimisation projects rely on derivation and interpretation of a wide range of metrics.
- Interpretation is aided by graphics and visualisation.
  - Software facilitates generation of visual outputs
  - Interpretation remains reliant on engineering judgement





### Changes in inspection strategy

Recommendations for specific actions are the primary output of the optimisation projects:

Inspection intervals	Test points	Gaps to be addressed	Re-circuitisation	Fabric maintenance
<ul> <li>Defined on a circuit level</li> <li>Internal and external inspection intervals are decoupled</li> </ul>	<ul> <li>Highlighting specific test points as near term integrity threats hence priority inspection</li> <li>Test points to be included in routine inspection at next interval</li> <li>Test points for review to address uncertainty based on input data</li> </ul>	<ul> <li>E.g., where there has historically been insufficient inspection of a specific feature type, specific lines with no inspection history</li> <li>Data reliability issues and updates to be made</li> </ul>	<ul> <li>Recommendations to improve future planning and efficiency</li> </ul>	• Requirements and windows for FM

Actions are reviewed and addressed by the IMRANDD Integrity Management team



### **Benefits to the operator**

#### Optimised Strategy

- Recommendations better aligned to risk
- Actions to address near term integrity threats
- Improved efficiency in long term plans

# Reduced offshore inspection effort

#### Average reduction per year to COP

Savings from optimisation activity (up until COP)

#### Ongoing / future benefit

Data quality

**Evergreen** 

strategy

- System data updated
- Databases populated with more reliable data
- Wider benefits, e.g. to robustness of RBI
  - Analysis as new data becomes available
  - Strategy adapted to changing conditions

• Very good return on investment from the optimisation projects

21%

£4million

- Additional optimisation scopes currently underway
- Staged integration as part of the routine activity of the Integrity Team



### Acknowledgements

- Colleagues in IMRANDD's Data, R&D and Contract Integrity Teams
- Industry leaders who recognise the benefits of increased application of analysis for inspection evaluation and planning
- The audience today for an early start to listen to the presentations. Your time is appreciated!

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